

# GREATER COLUMBIA ACCOUNTABLE COMMUNITY OF HEALTH

## Board of Directors Meeting

Thursday, February 20, 2020 | 12:30 PM to 3:00 PM

United Way of Benton & Franklin Counties | 401 N Young St, Kennewick WA 99336

Quorum: 9  
Name\*: Called-in

### ATTENDANCE

GCACH Board Members	President	<b>Brian Gibbons</b> (Astria Sunnyside Hospital) -----	Healthcare Providers
	Vice President	<b>Sandra Suarez</b> (Yakima Valley Farm Workers Clinic) -----	FQHCs
	Treasurer	<b>Julie Petersen*</b> (Kittitas Valley Healthcare) -----	Hospital
	Secretary	<b>Madelyn Carlson</b> (People for People) -----	Transportation
	Past President	<b>Rhonda Hauff</b> (Yakima Neighborhood Health Services) -----	Housing
		<b>Dan Ferguson*</b> (Yakima Valley Community College) -----	Workforce
		<b>Dana Oatis</b> (Lourdes) -----	Behavioral Health
		<b>Eric Nilson</b> (Kennewick Fire Department) -----	Public Safety
		<b>Kat Latet*</b> (Community Health Plan of Washington) -----	Managed Care Organizations
		<b>Kendra Palomarez</b> (Catholic Charities) -----	Community/ Faith Based Org
		<b>Les Stahlnecker</b> (Education School District 123) -----	Education
		<b>LoAnn Ayers</b> (United Way of Benton & Franklin Counties) -----	Philanthropy
		<b>Martha Lanman</b> (Columba County Public Health Dept) -----	Public Health
		<b>Ronni Batchelor</b> (Lourdes Health Network)-----	Consumer
	<b>Susan Grindle</b> (HopeSource) -----	Social Services	
<b>Lottie Sam</b> (Yakama Nation) -----	Tribes		
<b>Katherine Saluskin</b> (Yakama Nation) -----	Tribes		
Non-Voting	<b>Martin Valadez</b> (Tri-Cities Community Health) -----	Advising Role	
GCACH Staff	Becky Kolln	Jenna Shelton	Ruben Peralta
	Carol Moser	Lauren Noble	Sam Werdel*
	Chelsea Chapman	Martin Sanchez	Wes Luckey
	Diane Halo	Rachael Guess	
Guests	Ayell Adams	Maxine Janis	
	Sue Steward*	Lena Nachand	Jorge Rivera
	Joel Chavez	Penny Bell*	Mariana Marquez Sital
	Andrew Missel		

**Thank you for your engagement with GCACH!**

WELCOME AND INTRODUCTIONS	
Welcome & Introductions (Brian Gibbons)	Brian Gibbons, GCACH Board President, facilitated the meeting. Quorum was met with a total of 14 voting members present (or calling in) to the meeting.
Consent Calendar	The Board reviewed the 2020-01-16 meeting minutes and the final version of the GCACH Employee Handbook. Sandra Suarez motioned to approve both items. Seconded by Madelyn Carlson. Motion passed.
MINUTES AND REPORTS	
GCACH Report (GCACH Staff)	<p>GCACH staff spoke to the articles within the GCACH Report. This included:</p> <ul style="list-style-type: none"> <li>• Allison Massari to Present at March Learning Collaborative on March 27<sup>th</sup>, 2020.</li> <li>• Behavioral Health Internship and Training Fund Deadline Quickly Approaching!</li> <li>• GCACH Submits Semi-Annual Report 4.0, which can be found here: <a href="https://gcach.org/apps/website_resources/record/33eb4cc286a5e7cf870662261cf1e173/gcachsar4.zip">https://gcach.org/apps/website_resources/record/33eb4cc286a5e7cf870662261cf1e173/gcachsar4.zip</a>.</li> <li>• Becoming Patient-Centered highlights of Lourdes Health and Garden Village.</li> <li>• Building Community Resilience (campaign update)</li> <li>• 2019 Budget vs. Actual Roll-Up</li> <li>• Permanent Supportive Housing Update</li> <li>• 2020 Learning Collaborative Schedule</li> </ul>
Updated Annual Report (Carol Moser/ Lauren Noble)	Lauren walked through some of the new additions to the Annual Report. The Board was encouraged to provide any feedback before we send this to print. The changes applied made the document more reader friendly and descriptive of our activities and efforts.
Washington Rural Health Collaborative (WRHC) Update (Martin Sanchez)	<p>Martin spoke to Washington Rural Health Collaborative (WRHC) work. The contract has been signed. There is a total of 11 sites, ten of which are new. Next steps include:</p> <ul style="list-style-type: none"> <li>• Building toolkit</li> <li>• CSI Community development</li> <li>• Meet with new sites</li> <li>• Attending a HRSA Rural Quality Program Grantees training in Rockville, MD</li> </ul>
Cohort 3 Tracker (Jenna Shelton/ Martin Sanchez)	Jenna and Martin announced that budgets for Cohort 3 have been turned in. Other activities include portal registration and finalizing contracts. We are on a good path with this group.
Local Health Improvement Network (LHIN) Tracker (Becky Kolln)	<p>Becky spoke to the 2019 LHIN Tracker noting the Q4 2019 reporting due date has passed. Some budgets and reporting are still in process.</p> <p>The 2020 contracts have been sent, with some received back.</p>

**Thank you for your engagement with GCACH!**

DSRIP Distribution Presentation (Becky Kolln)	<p>Becky spoke to the ACH Quarterly Incentive Funds Report. This document demonstrates how much all the ACHs have received as well as distributed. Becky encouraged the board to look through it. Note that what was presented was a truncated version, so if the board would like the full version, please reach out to Becky (bkolln@gcach.org).</p> <p>Some key takeaways include:</p> <ul style="list-style-type: none"> <li>• All ACHs are so different, from the org structure, way we receive the money, and the distribution of the money. Carol underscored that distribution does not mean it has been distributed to just provider organizations.</li> <li>• GCACH is the 3<sup>rd</sup> highest in incentive funds earned. (Comments included "Really good" and "Remarkable").</li> <li>• No additional comments were made.</li> </ul>
<b>ACTION ITEMS</b>	
Financial Statements (Becky Kolln)	<p>Becky provided a recap of the Finance Committee meeting, which included the following discussion items:</p> <ul style="list-style-type: none"> <li>• Moss Adams made adjustments to our books without our knowledge</li> <li>• Their adjustments resulted in a notable increase in our Balance Sheet, \$23 million, which originated from DSRIP</li> </ul> <p>Julie recognized the inadequacy of Moss Adams' action and apologized to the board for not having the financials finalized for the meeting. Moving forward, we are in the process of scheduling an in-person introductory meeting with GCACH, Julie, and CLA (new financial auditor).</p> <p>Becky reviewed the financials with the caveat that this doesn't consider the unauthorized adjustment (i.e. presents financials how they should be versus as is). Since January 2020 has not been reconciled, the group agreed to approve the financials at the following March Board Meeting.</p>
Budget and Funds Flow Member Nomination (Becky Kolln)	<p>Becky presented a nomination for the Budget and Funds Flow Committee. The individual's name is Jennifer "Jenny" Alao-Alford, an Early Childhood Education Assistance Program family advocate for the Richland School District.</p> <p>Motion by Les Stahlnecker to approve GCACH's nomination to add Jenny Alao-Alford to the GCACH Budget and Funds Flow Committee. Seconded by Sandra Suarez. Motion passed with on additional comment.</p>
Practice Transformation Workgroup	<p>Carol presented nominations for the Practice Transformation Workgroup (PTW) as we've had several members take a leave of absence. These nominees are:</p>

**Thank you for your engagement with GCACH!**

(PTW) Member Nominations (Carol Moser)	<ul style="list-style-type: none"> <li>• Dr. Philip Hawley to represent Yakima Valley Farm Workers Clinic</li> <li>• Deb Watson of Pullman Hospital</li> <li>• Rick George of Comprehensive Healthcare</li> </ul> <p>Note: We are still seeking a representative for Yakima Valley Memorial.</p> <p>Additionally, staff recommends that the stipend be reduced to \$500 (from \$1250) per meeting, per organization for participation on the PTW. This is because their involvement and expertise were heavily relied on at first, but is now shifting to more of an advisory role at this stage in the program.</p> <p>Question around co-chairs, as the former Yakima Valley Farm Workers Clinic representative (Brian Sandoval) served as co-chair with Mark Wakai. GCACH feels it is important to have a dual chair, and will bring this to the PTW to decide.</p> <p>Motion by Rhonda Hauff to approve GCACH's recommendation to add Rick George, Dr. Philip Hawley, and Deb Watson to the PTW, as well as the recommendation to reduce the stipend to \$500 per meeting, per organization. Seconded by Ronni Batchelor. Motion passed with no further comment.</p> <p>Abstention from Sandra Suarez of Yakima Valley Farm Workers Clinic.</p>
Tri State Memorial Contract SBAR (Becky Kolln)	<p>Becky spoke to the recent struggles with finalizing the contract with Tri-State Memorial Hospital (i.e. CEO had issue with insurance language in contract). When Becky hit a road block, she escalated it to Carol, who advised her to escalate it to our lawyer. The proposed amendment would put GCACH at a large risk. Given this request, our lawyer recommended that we not contract with Tri-State Memorial Hospital. Thus, GCACH wanted to bring it to the Board of Directors for comment.</p> <p>Comments, questions, and clarifying statements included:</p> <ul style="list-style-type: none"> <li>• The issue was specifically with the insurance section. The CEO claimed that this particular section was "covered" in other sections of the contract. Important to note that the same contract has been signed by Tri-State Memorial Hospital for the Opioid Resource Network (ORN).</li> <li>• This would take them out of Cohort 3.</li> </ul> <p>Motion by Ronni Batchelor was made to approve GCACH's recommendation to not move forward with contracting with Tri-State Memorial Hospital. Seconded by Madelyn Carlson.</p>

**Thank you for your engagement with GCACH!**

	<p>Further comments included:</p> <ul style="list-style-type: none"> <li>• GCACH solicited feedback from Martha Lanman. She requested to call Jac Davies, as she knows Don and has done negotiations with him before.</li> <li>• Rhonda suggested a letter under Brian’s signature, with a special invitation, an offer to have our attorney to meet with hospital’s attorney to see if there isn’t something that can’t be worked out. Brian and Martha to coordinate.</li> <li>• Goal is to keep parties engaged moving forward. They are very involved with SE Health Partnership and are committed to process, it’s important that we keep them on board.</li> </ul> <p>Motion removed by makers of the motion, Ronni Batchelor and Madelyn Carlson.</p> <p>The group agrees to delay the vote and continue navigating channels to mitigate barriers of conflict. Suggestion to involve Scott Adams form Pullman Hospital? It’d be helpful to have the president have an outright conversation with the CEO.</p>
<p>Heritage University Physician Assistant Program/ Yakama Nation Tribal School Wellness Clinic SBAR (Carol Moser)</p>	<p>Carol spoke to the Heritage University Physician Assistant Program/ Yakama Nation Triable School Wellness Clinic. GCACH has the opportunity to help fund a medical clinic at the Yakama Nation Tribal School that would provide sports physicals, general screening exams, laceration repairs, as well as some behavioral health counseling.</p> <p>If approved, Southwest ACH will match up to \$10,000.</p> <p>Motion by LoAnn Ayers to authorize the Executive Director to sign an MOU with Heritage University to support a school-based clinic at the Yakama Nation Tribal School in the amount of \$10,000. The funding would come out of the Operating Budget and be expensed from the Amerigroup income. Seconded by Ronni Batchelor. Motion passed.</p> <p>Comments, questions, and clarifying statements included:</p> <ul style="list-style-type: none"> <li>• Brian acknowledged that one of their PA students has helped at his hospital immensely.</li> <li>• Les was interested to expand to other allied health programs. It could be great for the school and for the university to offer training that is in a population that is often misunderstood. Lots of opportunities that can arise out of this.</li> <li>• Ronni stated that this is really important. She appreciates that everyone is coming on board for this. Would encourage, as a peer counselor and community health worker, that they would eventually move to gaining that piece as well. This is just wonderful.</li> </ul>

**Thank you for your engagement with GCACH!**

### FIRST READING

Behavioral Health Aid (BHA) Program Presentation (Katherine Saluskin, Sue Steward, Maxine Janis)

Sue Steward, CHAP Director of the Northwest Portland Area Indian Health Board provided a presentation on the Behavioral Health Aid (BHA) Program. Her presentation was titled, Tribal Community Health Provider and Community Health Aide Program Projects.”

Sue walked through the goal of today’s presentation, which included the following:

- Provide a brief introduction to Northwest Portland Area Indian Health Board
- Provide a brief history of CHAP in Alaska
- Discuss the Draft Interim Policy, CHAP TAG and Expansion Budget
- Discuss the Alaska CHAP Certification Board
- Inform about the Portland Area CHAP Board Advisory Workgroup
- Provide an overview of the Community Health Aide/ Practitioner (CHA/P)
- Familiarize about the Dental Health Aide / Therapist (BHA/P)
- Share why CHAP Matters
- Curriculum Purchase Needs

The goal is increasing the health status and quality of Indian people. She spoke to the history and what CHAP means— Community Health Aide Program (CHAP) is a multidisciplinary system of mid-level behavioral, community, and dental health professionals working alongside licensed providers to offer patients increased access to quality care in tribal communities.

Comments, questions, and clarifying comments included:

- Lawsuit involving CMS in regards to this program. Lena spoke to HCA submitting a state plan amendment, however was not provided a timeline for the state to get back to them. This also impacted the dental health clinic that did not come to fruition in Yakima. This would be different because it would have to be approved by the accreditation body before going to the board.
- This does not have any relationship with Washington State entities (e.g. DOH, DOL).
- Lena spoke to how Washington state has a government to government relationship with the tribes. Thus, it is inappropriate to certify providers who are going to practice on reservations in Indian country. North Sound ACH is working really closely with their tribes, and tried to form the Northwest Indian Health Board (not to be confused with Northwest Area Indian Health Board). They work with that body really closely and that body has been supporting this work with the NW Indian College up in Bellingham.

**Thank you for your engagement with GCACH!**

	<ul style="list-style-type: none"> <li>• It is estimated that it will take a year to enact this curriculum into the educational system. Discussion around building from the ground up or purchasing.</li> <li>• Clarification that the request is for assistance with the \$200,000 in deficit. Once purchased, a curriculum could be implemented as a standard within the three states (available for the 43 tribes) within one year. In addition, to purchase the curriculum, what would it take for Heritage to start the pilot process once the curriculum is purchased. They calculated approximately \$80,000. Thus, the request is \$200,000 for the purchase of the curriculum, and then \$80,000 to get started once it has been purchased.</li> <li>• Les inquired about sustainability plan, and how does this keep going once its in action. Sue spoke to the re-occurring funding from IHS will be earmarked for education program as they are being built, continuation of tribal scholarships, as well as the capacity (where we've leaned heavily on Alaska, other areas will want to lean heavily on us).</li> <li>• Les suggested a consideration of resources, time, and energy (e.g. elder council).</li> </ul> <p>Will revisit in a month to get the Boards thoughts.</p>
<b>DISCUSSION ITEM</b>	
GCACH Sustainability Plan (Chelsea Chapman)	Chelsea announced that GCACH is beginning the exciting process of developing its sustainability plan. This will be conducted internally and will be created by using multiple sources of insight from internal staff and external stakeholders. The goal is to have this finalized and ready to present out at the Board Retreat in May.
<b>ADJOURNMENT</b>	
Adjournment	Meeting adjourned at 3:00pm. Minutes taken by Chelsea Chapman.

**Thank you for your engagement with GCACH!**