

GREATER COLUMBIA ACCOUNTABLE COMMUNITY OF HEALTH

Board of Directors Meeting Minutes

Thursday, January 20th, 2022 | 12:30 PM to 3:00 PM
Teleconference ONLY

ATTENDANCE			
Board Members # Members: 17 Quorum: 9	President	Brian Gibbons (Astria Sunnyside Hospital) -----	Healthcare Providers
	Vice President	Les Stahlnecker (Education School District 123) -----	Education
	Treasurer	Julie Petersen (Kittitas Valley Healthcare) -----	Hospital
	Secretary	Madelyn Carlson (People for People) -----	Transportation
	Past President	Rhonda Hauff (Yakima Neighborhood Health Services) -----	Housing
		Brian Laing (Molina Healthcare) -----	Managed Care Organizations
		Dan Ferguson (Yakima Valley Community College) -----	Workforce
		Eric Nilson (Kennewick Fire Department) -----	Public Safety
		Katherine Saluskin (Yakama Nation) -----	Tribes
		Kendra Palomarez (Catholic Charities) -----	Community/ Faith Based Org
		LaDon Linde (Yakima County Commissioner) -----	Local Government
		Leah Batty-Hibbs (Triumph Treatment Services) -----	Behavioral Health
		LoAnn Ayers (United Way of Benton & Franklin Counties) -----	Philanthropy
		Martha Lanman (Columba County Public Health Dept) -----	Public Health
Ronni Batchelor (Lourdes Health Network) -----	Consumer		
Sandra Suarez (Yakima Valley Farm Workers Clinic) -----	FQHCs		
Susan Grindle (HopeSource) -----	Social Services		
GCACH Staff	Brissa Perez Chelsea Chapman Diane Halo Haydee Hill	Martin Sanchez Philline Stultz Sam Werdel Sharon Brown	Stacey Davis
WELCOME AND INTRODUCTIONS			
Welcome & Introductions, Consent Calendar Brian Gibbons	Brian Gibbons, GCACH Board President, facilitated the meeting. Quorum was met with a total of 11 voting members present for the meeting.		
	The Board reviewed the conflict of interest and the self-dealing transactions.		

Thank you for your engagement with GCACH!

Next, they reviewed the Consent Calendar which included the December 2021 Board meeting minutes and Officer Elections.

Officer Elections to approve the carry-over of the current officers for the 2022 term:

- Brian Gibbons, President, representing Healthcare Providers
- Les Stahlnecker, Vice President, representing Education
- Julie Petersen, Treasurer, representing Hospitals
- Madelyn Carlson, Secretary, representing Transportation
- Rhonda Hauff, Past President, representing Housing

LoAnne Ayers motioned to approve the Consent Calendar. Seconded by Ronni Bachelor. Motion passed.

No further discussion.

REPORTS AND UPDATES

GCACH Annual Report 2021
 Chelsea Chapman

Chelsea Chapman reviewed the GCACH 2021 Annual Report.

Key highlights:

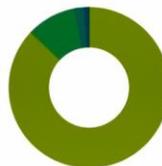
- Updated on our Key Strategies including our Medicaid Transformation Project, sources of revenue, annual expenses and incentive funding

Sources of Revenue 2021



- MTP Income 86% | \$10.7M
- Direct Public Support 11% | \$1.4M
- Grants & Contracts 3% | \$328K
- Interest <1% | \$59K

Annual Expenses 2021



- Incentive Payments 87% | \$11.7M
- Administration 10% | \$1.3M
- Programs 2% | \$234K
- Professional Services 1% | \$102K

Incentive Funding 2021



- Health Systems & Community Building 37% | \$4.3M
- Provider Performance 21% | \$2.5M
- Community Health Fund 19% | \$2.2M
- Integration Incentives 18% | \$2M
- Provider Engagement & Implementation 5% | \$609K

- Updates on our Practice Transformation Project for 2021

Thank you for your engagement with GCACH!

Our Healthcare Partners	
Provider Type	# of Sites
Primary Care Clinic	34
Hospital	12
Behavioral Health Clinic	24
Urgent Care	1
School Based Clinic	1
Dental Clinic	1
Long-Term Care Facility	3
Total Sites	76

Incentive Payments	
Cohort	Funding
Cohort 1 (42 sites)	\$3,643,242
Cohort 2 (17 sites)	\$1,976,086
Cohort 3 (17 sites)	\$2,731,227
Total Funding	\$8,350,555

- 9 Healthcare agencies received a total of \$850,000 to assist them in hiring over 30 Community Health Workers while GCACH provided trainings through this program
- 19 Behavioral Health agencies received a total of \$850,000 to support 50 internships in this field.
- Care Coordination Through Collaborative Initiatives provided \$1.4M in funding for our LHINS.

2021 Community Health Fund	
Counties	Funding
Benton/Franklin	\$460,884
Walla Walla	\$122,527
Kittitas	\$90,910
Columbia/Garfield/Asotin	\$114,657
Whitman	\$80,313
Yakima	\$530,709
Total Funding in 2021	\$1,400,000

- We hosted over 25 pop up vaccine clinics and vaccinated over 700 people.
- We launched a Diversity, Equity, and Inclusion assessment across Benton & Franklin Counties
- We sponsored 4 events that aligned with GCACHs mission to increase health equity in our region.
- We launched our regional campaign "Practice the Pause" hosting over 200 trainings, reaching over 136,000 students

No further discussion.

Update on Rebranding with Field Group
 Chelsea Chapman

Chelsea provided a brief update on the work with Field Group.

The first action to take place is a brainstorming session with key stakeholders in the GCACH network to gain insights into GCACHs evolution and the sustainability plan.

ACTION ITEMS

Thank you for your engagement with GCACH!

<p>December 2021 Preliminary Financial Reports Haydee Hill</p>	<p>Haydee Hill reviewed the Preliminary Financial Reports for December 2021. This included the statement of budget vs. actuals, statement of activity, and balance sheet.</p> <p>Finance committee voted to recommend the full Board accept the preliminary financial statements understanding there will be audit adjustments as Haydee works through this with our outside auditors.</p> <p>Julie Petersen motioned to approve the December 2021 preliminary financials as presented. Seconded by Rhonda Hauff. Motion passed.</p> <p>No further discussion.</p>
<p>Reaffirm Vote on SBAR Sharon Brown</p>	<p>Sharon Brown brought forward again for discussion GCACHs SBAR for Strategic Planning with Tenfold Health.</p> <p>This SBAR was originally presented to the Board for electronic vote on December 21, 2021 and was passed with the following Board Members voting to approve:</p> <ol style="list-style-type: none"> 1. Kendra Palomarez 2. LoAnn Ayers 3. Rhonda Hauff 4. Sandra Suarez 5. Brian Gibbons 6. Ronni Batchelor 7. Dan Ferguson 8. Madelyn Carson 9. Eric Nilson <p>Sharon referenced section 8.3 of GCACHs Bylaws which discuss Action by Board Without a Meeting which states the following: <i>“Any action which could be taken at a meeting of the Board may be taken without a meeting if a written consent setting forth the action so taken is signed by each of the Directors. Such written consents may be signed in two or more counterparts, each of which shall be deemed an original and all of which, taken together, shall constitute one and the same document. Any such written consent shall be inserted in the minute book as if it were the minutes of a Board meeting.”</i></p> <p>This bylaw lacks specificity with regard to the new WA State Non-Profit Act which just went effective Jan 1st 2022. Thanks to Madelyn Carlson for pointing this out. GCACH will look at their bylaws to amend in order to meet the new Act.</p> <p>Q: What is the connection with the work Field Group is doing and the work Tenfold Health would be doing. A: Field Group is looking at a total rebranding due to GCACH sustainability plan and the need to reach more/different population. Tenfold Health is being brought in to help GCACH set our strategic</p>

Thank you for your engagement with GCACH!

	<p>objectives. Tenfold Health has been asked to work collaboratively with Field Group so the two efforts are in sync.</p> <p>Rhonda Hauff motioned to approve the SBAR for Strategic Planning with Tenfold Health. Seconded by Sandra Suarez. Motion passed.</p> <p>No further discussion.</p>
<p>SBAR Community Information Exchange Contract Diane Halo</p>	<p>Diane Halo presented the SBAR for the Development of a Community Information Exchange Strategic Plan</p> <p>GCACH has been talking about Community Information Exchange (CIE) for quite some time. GCACH funded 211 \$40,000 to help them develop their website, Connect211, and resources to be more accessible to the general population. The contractor for the job was SiteSavvy. This relationship continued GCACHs planning and research into how they wanted to plan and approach a CIE project.</p> <p>GCACH has been meeting with the HCA trying to figure out how we can do this a whole instead of being siloed out and just doing this as an ACH for our one region. We know this approach with not work for providers as they need one system that will work state-wide.</p> <p>One of the Bridge Year items for DSRIP is this CIE. As we met with SiteSavvy, we have learned what we need to do going forward and asked them to submit a proposal for a strategic plan that meets the needs for our community-based organizations and also meets the state-wide goals that meets the needs of the CIE Steering Committee, made of up HCA and ACH staff.</p> <p>GCACH did pull down \$4.5 M to fund a CIE project, none of this has been spent to-date.</p> <p>Timeline: Deliverable for May 1st 2022. Budget: Up to \$50,000</p> <p>GCACH recommends the Board approve a contract with SiteSavvy for up to \$50,000 to provide a Strategic Plan for the development of a Community Information Exchange.</p> <p><u>Discussion:</u></p> <p>SiteSavvy is already working with the HCA, so they are already working with them and are in a good relationship which will help them meet expectations for this system from our key stakeholder.</p> <p>Q: Do you anticipate at the end of this consulting relationship, GCACH will receive a strategic plan that outlines an RFP to find a consultant to actually build the CIE infrastructure with whom we will spend the \$4.5 M budget on?</p>

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	<p>A: GCACH originally started an RFP for this but quickly realized they needed more information just to be able to write an RFP. So this SBAR is to consult with GCACH to help us understand what we needed in a system. This is a discovery project.</p> <p>Q: Would SiteSavvy assist in identifying who the appropriate vendor is or would they be in a situation where they are one of the vendors? A: yes</p> <p>Concern is that if you have a vendor helping you form the questions, they are going to know how to answer the questions. This could be a conflict of interest. Not sure what the exact route for execution is here.</p> <p>One Board Member shared their experience when they were looking for a new vendor for their EHR and used a 3rd party to develop their RFP. That company contacted their auditor to see if that company could also apply for the RFP but the auditor said that was a conflict; so if the company helped them develop the RFP they could not bid on the project which is ultimately what happened. That company was actually a part of the selection team who helped choose the company that one the bid.</p> <p>Q: Since other ACHs have focused on CIE before us, do they already have an RFP developed? A: HealthierHere does already have an RFP developed, they have not decided who they are going to hire. Their RFP is likely very similar to the one we will end up using.</p> <p>Part of the problem with other ACHs RFPs is the HCA has not embraced the methodology.</p> <p>Concern that SiteSavvy might be the best vendor and the one we want to award the contract to since they area already so close to the HCA and familiar with our state.</p> <p>Concern that we do want to the right contractor so excluding SiteSavvy at the beginning is an undoable thing, so let's go slower in the beginning and get it right because you can't undo it.</p> <p>Action Item: GCACH will withdraw their SBAR at this moment and go back to SiteSavvy and the other ACHs to ask some more questions. GCACH will return after taking into consideration this conversation.</p> <p>No further discussion.</p>
DISCUSSION ITEMS	
<p>Changes to Bylaws Sharon Brown</p>	<p>Sharon did not feel we needed to re-discuss this as it was addressed during the discussion on reaffirming the SBAR that was originally voted on electronically.</p> <p>Action Item: send the new Non-Profit Act to all Board Members</p>

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	No further discussion.
ADJOURNMENT	
Adjournment	<p>GCACH introduced their newest team member, Philline Stultz, as the new Finance and Contracts Coordinator.</p> <p>Meeting adjourned at 1:31 pm. Minutes taken by Stacey Davis. Find the recording here: https://youtu.be/bNSIHQ8qM6c</p> <p>Recap of motions:</p> <ul style="list-style-type: none"> - Approval of the Consent Calendar - Approval of the December 2021 preliminary financials - Approval of the SBAR for Strategic Planning with Tenfold Health <p>Action items include:</p> <ul style="list-style-type: none"> - GCACH will withdraw their SBAR at this moment and go back to SiteSavvy and the other ACHs to ask some more questions. GCACH will return after taking into consideration this conversation. - GCACH will send the new Non-Profit Act to all Board Members

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