

Greater Columbia ACH

Director's Report

June 22, 2017



1 WELCOME ABOARD!

We are excited to welcome two new team members to GCACH staff, and have also brought on board a consultant to help GCACH through the Project Plan Application and Phase II certification process! Megan Kummer and William Van Noy will be joining us June 26th.

Administrative Assistant/Communications Coordinator

Megan Kummer is a graduate of Washington State University with a Bachelor of Arts in Communication. Megan's experience as Marketing and Communications Coordinator for WSU included managing student employees, providing orientations for incoming students, and working at WSU's paper, the Daily Evergreen. She was the lead graphic designer on a national award-winning campaign for the Kennewick School District for their 2014 school bond campaign. She "loves to take notes," and does volunteer work for Pet Over Population Prevention.

Chief Financial Officer

William Van Noy is a highly experienced Chief Financial Officer with more than 20 years of healthcare finance experience. He is a 27-year Air Force veteran, and has held CFO positions with many healthcare systems with his most recent experience as CFO for Vermillion Behavioral Health in Lafayette, LA. William has built a solid reputation in consulting and has assisted several critical access hospitals in regaining financial stability. He has an MBA in Business/Accounting from the University of Phoenix-Southern CA Campus, and is working towards his doctorate in Business with a goal to teach at the high school or college level.

Fearless Facilitator

Dr. Patrick Jones was the successful bidder for the Facilitation, Evaluation, and Data Services contract. I sent the Request for Qualifications and Quotations to three public policy institutions: Washington State Institute of Public Policy, Evans School of Public Policy and Governance, and the Institute for Public Policy & Economic Analysis. Public policy schools are typically University programs which teach students policy analysis, policy studies, public policy, political economy, urban planning, public administration, public affairs, and public management. We are extremely pleased to have Patrick with us for the rest of the year!

Medicaid Waiver Demonstration Consulting Services

The successful bidder for Medicaid Waiver Demonstration Consulting Services is HMA, Health Management Associates. HMA had an outstanding proposal that really hit the deliverables with a depth of experience. HMA will be able to help GCACH navigate DSRIP, Certification Phase II, work with the project teams to refine their proposals, and develop our Project Plan application. Members of the team include: Tina Edlund, Cathy Kaufmann, Cathy Homkey, Nicola Pinson, Ian Randall and Bruce Goldberg, MD. HMA is hitting the ground running by attending our Leadership Council and Board meetings on June 22nd, and having a kick-off meeting on June 23 with staff and the Project Team Facilitators.

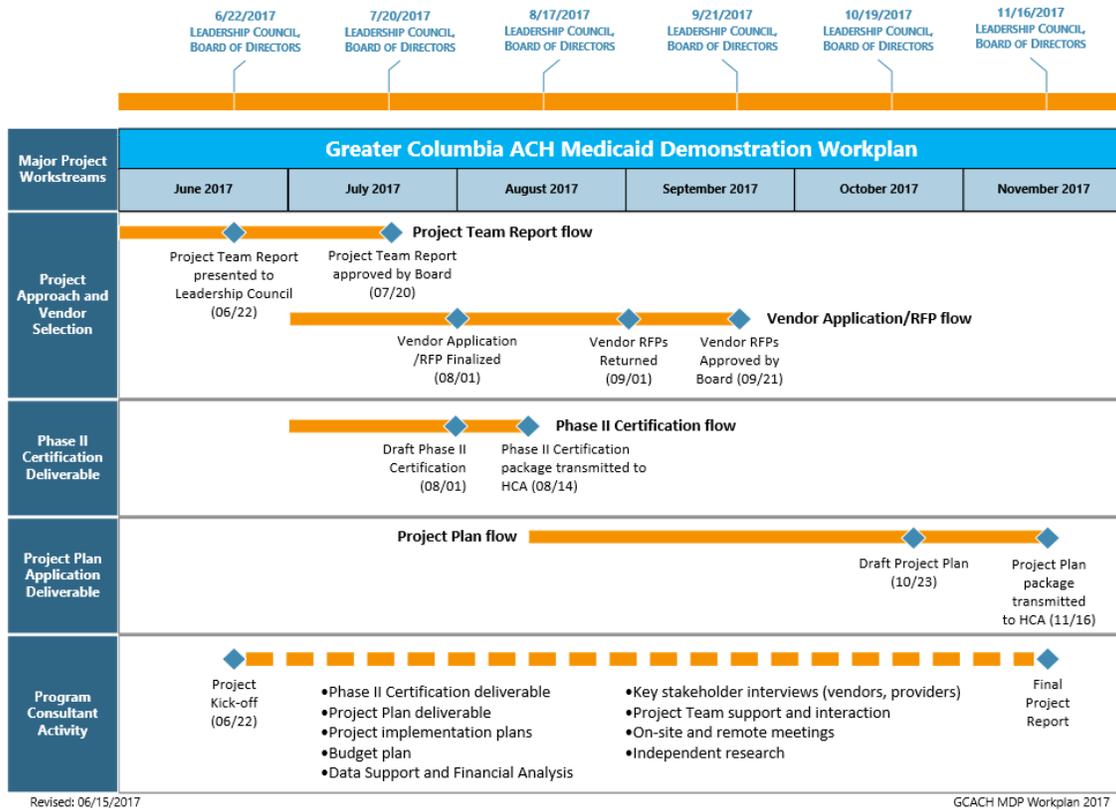
Director of Community Engagement

Aisling is transitioning into a new role as the Director of Community Engagement! She will be spearheading our outreach efforts including Health Fairs this summer with the goal of getting community input on our projects. She will also be reaching out to our partners and stakeholders to build stronger relationships.

I hope everyone is as excited as we are to welcome these new professionals to our team!

2 NEW DEADLINE FOR PROJECT PLAN APPLICATIONS – NOVEMBER 16, 2017

Wes Luckey has created a beautiful timeline with the milestones, deliverables, and key dates leading up to the Project Plan application deadline, November 16th. The announcement of this new deadline was made on June 12th, but we are not complaining about having an extra 3 ½ weeks to submit our plan. GCACH has also revised the deadline for the Vendor applications based on the State's Project Plan deadline. Thank you Deb Gauck for this suggestion!



3 MANATT TRAINING ON EFFECTIVE GOVERNANCE

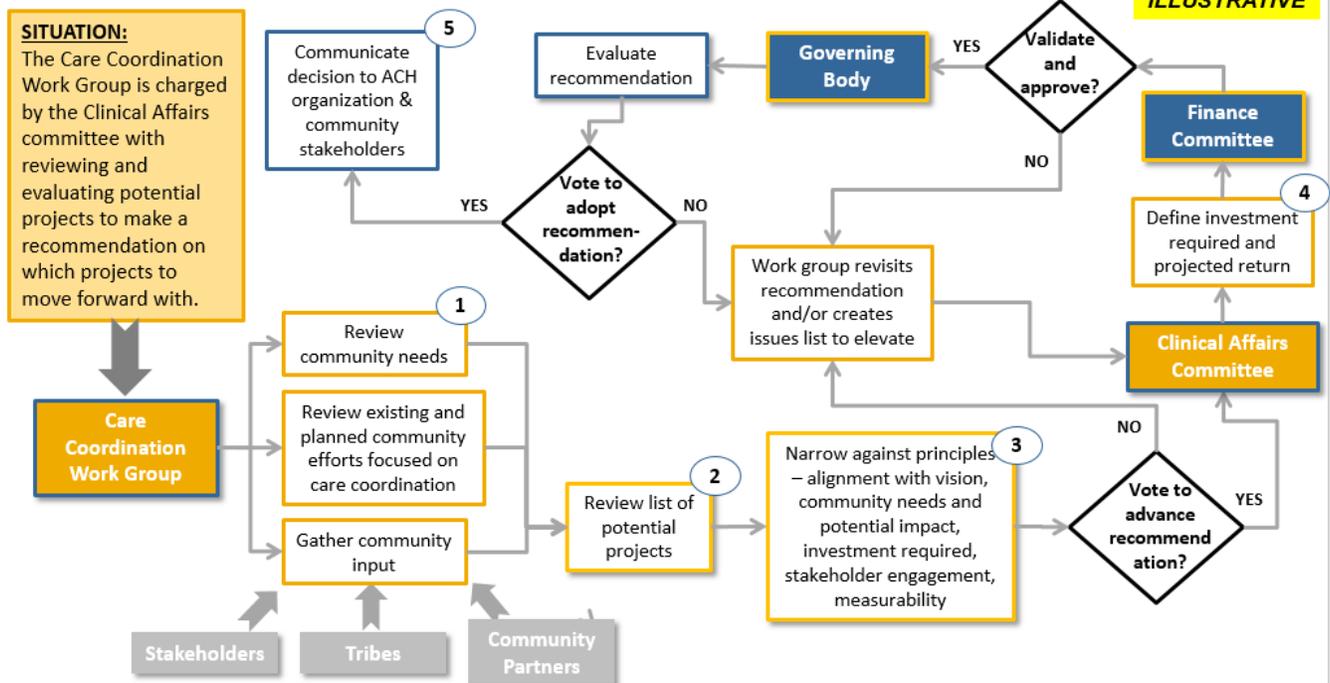
Manatt has been developing technical assistance tools for all ACHs and covered “Developing Effective ACH Governance” and “Organizational Capacity Considerations for ACHs” in May. The slide below is from the Effective Governance presentation and is an illustrative example of a decision-making workflow on project selection. Each ACH will need to define a decision-making workflow to advance decisions through its governance structure.



Decision-Making: Example Workflow – Project Selection

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Each ACH will need to define a decision-making workflow to advance decisions through its governance structure, as demonstrated in the example below.



4 PRESENTATIONS & TRAININGS

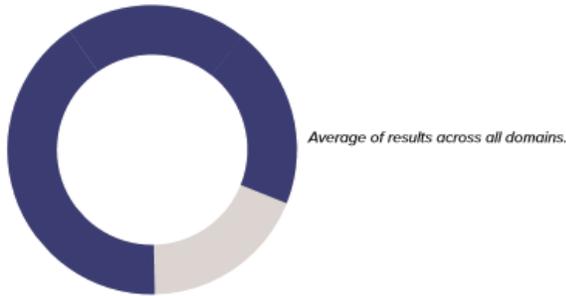
Wes and I were invited to a Senior Management meeting at Virginia Mason Memorial on June 1st, and had an insightful discussion on strengthening the partnership between the two organizations. We discussed the alignment of goals, projects, and strategies being discussed by the Project Teams. We then met with members of the Yakama Nation including Tribal Councilmen Frank Mesplie and Leland Bill, Tonya Kreis, and Katherine Saluskin. GCACH and the Yakama Nation share common health issues and concerns, and we are delighted that Tonya will be attending the ACH convening in Chelan with Wes and I at the end of June.

5 GCACH DASHBOARD RESULTS

GREATER COLUMBIA May Dashboard

REGIONAL COORDINATORS: MIKE BONETTO, JAY HENRY, & JORDAN BYERS

OVERALL STATUS



HIGHLIGHTS & CHALLENGES

GCACH made solid progress in May on project planning, community stakeholder engagement, and board governance. The ACH organized eight project teams that are now developing detailed project proposals. The staff released a Request for Proposal (RFP) for project planning support with proposals due by June 11.

A recently hired part-time finance support staff member is transitioning out at the end of the month; recruitment for a replacement finance position/CFO is underway.

PRIORITY TA NEEDS

- Develop a clear presentation to the Care Coordination Project Team on the Pathways Community HUB
- Review and provide feedback on vendor proposals for project planning support
- Develop a plan for Phase II funding allocation
- Identify education opportunities on community engagement best practices

ISSUES FOR ESCALATION

- GCACH is waiting on HCA approval of data-sharing agreement that was submitted in early May
- GCACH would like additional information about MCO funding of ACH projects beyond Year 5

ACH MEETINGS

- May 1: Onsite planning with RCs
- May 4: Project team facilitator meeting
- May 10: Call with executive director
- May 18: Leadership council meeting
- May 18: Eight project team meetings
- May 18: Governing board meeting
- May 22: Onsite planning with RCs

MILESTONES

- Submission of Certification Phase I application
- Launched project team facilitator workgroup
- Drafted project team charter
- Released RFP for project planning support

NEXT STEPS

- Recruit and hire CFO and administrative assistant/communications support specialist
- Select vendor for project planning support
- Finalize data-sharing agreement with HCA
- Review eight project proposals and make recommendations for board consideration
- Complete and file application for Certification Phase II
- Develop strategy to acquire binding letters of intent from project participants

Our Regional Coordinators, Mike Bonetto, Jay Henry, and Jordan Byers are providing technical assistance to make sure that GCACH stays on track with milestones and deliverables. The May dashboard demonstrates the progress being made, and keeps staff on their toes!

It has been a great partnership, and we thank tenfold Health, the Health Care Authority, and the Manatt Team for their support during this process. The phrase that we hear repeatedly from all parties is: "We are building the plane as we are flying it."

This relationship allows GCACH staff to escalate concerns and needs that otherwise present barriers to producing a successful Project Plan. Thank you, RCs!

