

GREATER COLUMBIA ACCOUNTABLE COMMUNITY OF HEALTH

Board of Directors Meeting Minutes Thursday, August 19, 2020 | 1:30 PM to 3:30 PM *Teleconference ONLY*

ATTENDANCE			
Board Members # Members: 17 Quorum: 9	President	Brian Gibbons (Astria Sunnyside Hospital) ----- Healthcare Providers	
	Vice President	Sandra Suarez (Yakima Valley Farm Workers Clinic) ----- FQHCs	
	Treasurer	Julie Petersen (Kittitas Valley Healthcare) ----- Hospital	
	Secretary	Madelyn Carlson (People for People) ----- Transportation	
	Past President	Rhonda Hauff (Yakima Neighborhood Health Services) ----- Housing	
		Dan Ferguson (Yakima Valley Community College) ----- Workforce	
		Dana Oatis (Lourdes) ----- Behavioral Health	
		Eric Nilson (Kennewick Fire Department) ----- Public Safety	
		Kate Mundell (Coordinated Care) ----- Managed Care Organizations	
		Katherine Saluskin (Yakama Nation) ----- Tribes	
		Kendra Palomarez (Catholic Charities) ----- Community/ Faith Based Org	
		LaDon Linde (Yakima County Commissioner) ----- Local Government	
		Les Stahlnecker (Education School District 123) ----- Education	
		LoAnn Ayers (United Way of Benton & Franklin Counties) ----- Philanthropy	
	Martha Lanman (Columba County Public Health Dept) ----- Public Health		
	Ronni Batchelor (Lourdes Health Network) ----- Consumer		
	Susan Grindle (HopeSource) ----- Social Services		
Tonya Kreis (Yakama Nation) ----- Tribes			
GCACH Staff	Brissa Perez	Damia Safford	Martin Sanchez
	Brittany FoxStading	Diane Halo	Sula Savchuk
	Carol Moser	Haydee Hill	Sam Werdel
	Chelsea Chapman	Laurel Avila	Stacey Davis
Guests	Emily McCann	Elke Geiger Towey	
	Dr. Patrick Jones		

Thank you for your engagement with GCACH!

WELCOME AND INTRODUCTIONS	
<p>Welcome & Introductions, Consent Calendar Brian Gibbons</p>	<p>Brian Gibbons, GCACH Board President, facilitated the meeting. Quorum was met with a total of 14 voting members calling into the meeting.</p> <p>The Board reviewed the conflict of interest and the self-dealing transactions. Next, they reviewed the June 2021 Board meeting minutes.</p> <p>Motion: Madelyn Carlson moved to approve the August 2021 Board meeting minutes. Seconded by Eric Nilson. Motion passed.</p> <p>No further discussion.</p>
ACTION ITEMS	
<p>CLA Audit Presentation Emily McCann</p>	<p>Emily McCann shared the results of the audit.</p> <p>The results from this year's audits are:</p> <ul style="list-style-type: none"> - Unmodified Audit Opinion (the highest marks an audit can receive) <p>The deliverables from this audit will be:</p> <ul style="list-style-type: none"> - Report of the Financial Statements - Letter to Governance - Letter to Management (only going to GCACH management) <p>Final reports will be issued the week of 9/20-9/24.</p> <p>Motion: Julie Petersen moved to approve the audit presentation. Seconded by Rhonda Hauff. Motion passed.</p> <p>No further discussion.</p>
<p>August 2021 Financial Reports Statement of Activity, Budget vs. Actuals, Balance Sheet Haydee Hill</p>	<p>Haydee presented the August Financial Report.</p> <p>No additional questions were asked.</p> <p>Quorum was not met during the September financial meeting but the recommendation from that meetings was for the Board to accept the August Financial Statements</p> <p>Motion: Julie Petersen moved to approve the August 2021 financial reports. Seconded by Susan Grindle. Motion passed.</p> <p>No further discussion.</p>

Thank you for your engagement with GCACH!

Approval of 2022 Revenue Sharing Model for Cohort 1
 Haydee Hill

Haydee presented the 2022 Revenue Sharing Model for Year 4 of Cohort 1

Recommendation is to add an additional financial incentive for sites to certify in PCMH but first, GCACH and the Budget & Funds Flow Committee must first review financials to make sure there is room in the budget to do so.

No motion was made to approve this funding model as it will be presented again next month once Budget & Funds Committee has had the opportunity to review and make a recommendation.

Action Item: Budget & Funds Committee to review financials and bring to the Board of Directors a recommendation next Board Meeting.

No further discussion.

DISCUSSION ITEMS

Expiring Terms for Board of Director Members
 Brian Gibbons

Given all the changes coming to GCACH, it is recommended that we amend the bylaws to allow for Board Members retain their seats during this extreme season of change.

First	Last	Sector	Rotation Cycle	Year Joined	Year Term Ends
Kate	Mundell	MCO	<i>annual rotation</i>	2021	2021
Brian	Gibbons	HC Provider	even	2016	2020
Madelyn	Carlson	Transportation	even	2016	2020
Les	Stahlnecker	Education	even	2016	2020
Open Seat		Behavioral Health	even	2019	2022
Martha	Lanman	Public Health	even	2019	2022
Susan	Grindle	Social Services	even	2019	2022
LaDon	Linde	Local Government	even	2021	2022
Julie	Petersen	Hospital	odd	2018	2021
Rhonda	Hauff	Housing	odd	2016	2021
Dan	Ferguson	Workforce	odd	2017	2021
Eric	Nilson	Public Safety	odd	2019	2021
Kendra	Palomarez	CBO/ FBO	odd	2020	2021
LoAnn	Ayers	Philanthropy	odd	2020	2021
Ronni	Batchelor	Consumer	odd	2017	2021
Sandra	Suarez	FQHC	odd	2018	2021
Katherine	Saluskin	Tribes	<i>open</i>		n/a
Tonya	Kreis	Tribes	<i>open</i>	2021	n/a

Action Item: GCACH will provide an SBAR next month for the Board of Directors to approve

- Include a plan for how we get the Board Members rotations aligned so not all are terming out at the same time
- Three, two -year terms, "unless otherwise approved"

Executive Director Recruitment: If any members of the Board of Directors wish to participate in the candidate selection process please reach out to Brian Gibbons. Any and all Members are welcome to take on a more active role in the recruitment and selection process.

Thank you for your engagement with GCACH!

Cross ACH Board Meeting
Carol Moser

Cross ACH Board Meeting:

October 5th 8:30-10:30

Link to Register: <https://www.surveymonkey.com/r/9GPKNBR>

Agenda:

Washington's Accountable Communities of Health

**Cross-ACH Collaborative
Joint Board Session
October 5, 2021
8:30-10:30**

See meeting invitation for Zoom details

Goals

- Promote shared learning across ACH boards
- Explore topics that have statewide applicability
- Get to know other ACH board members from across the state

Agenda

- **Introductions, agenda overview, goals** – Diana Bianco, Artemis Consulting & Cathy Kaufmann, Kaufmann Strategies
- **Group introduction activity** – Diana
- **ACH Collaboration: Highlights 2019-2021** – Cathy
- **Round 1 Small group discussions**
 - *How do you describe the value of ACHs (or your ACH)?*
- **Round 2 Small group discussions**
 - *How do you describe your job as a board member of an ACH? What are the most important aspects of that role?*
- **Round 3 Small group discussions**
 - *What do you see as opportunities for ACHs to make change by working together?*
- **Evaluation and next steps** – Diana & Cathy

Current list of registered Board Members:

- Madelyn Carlson
- Dan Ferguson
- Brian Gibbons
- Kate Mundell
- Kendra Palomarez

Open to any Board Member who still wishes to attend!

Thank you for your engagement with GCACH!

2021 GCACH BOARD OF DIRECTORS RETREAT

Approval of Roadmap
Dr. Patrick Jones

Dr. Patrick Jones facilitated the Board Retreat portion of this meeting where he and the GCACH team proposed:



- A New Funding Model
- Corresponding Portfolio of Services
- Roadmap & Timeline

The new Funding Model includes four funding sources:

Future Braided Funding Model

Each of our three major services will be funded through their own business model:

Philanthropy/Grants		
<p>Contracts MCO, HCA, WRHC, & Others</p> <p>1</p> <p>Practice Transformation & Accelerator Programs</p>	<p>Fee-for-Service</p> <p>2</p> <p>Training & Professional Development</p>	<p>Membership</p> <p>3</p> <p>Care Coordination Through Collaborative Initiatives</p>

Operating costs for this portfolio of services are:

Thank you for your engagement with GCACH!

GCACH 2023 Allocation

	1 Practice Transformation & Accelerator Programs	2 Training & Professional Development	3 Care Coordination Through Collaborative Initiatives	Total	Percentage of Total Budget
	Contracts: MCO, HCA, WRHC, & Others	Fee-for-Service	Membership		
Direct Personnel (Salary & wages, benefits and taxes)	\$ 353,140	\$ 259,450	\$ 342,960	\$ 955,550	42%
Direct Operational Costs (Programmatic Overhead Costs)	\$ 256,040	\$ 167,831	\$ 243,550	\$ 667,421	29%
Allocation of Indirect Costs (Administrative)	\$ 258,088	\$ 169,173	\$ 245,499	\$ 672,760	29%
Total 2023	\$ 867,268	\$ 596,454	\$ 832,009	\$ 2,295,731	100%



GCACH team presented the three future categories of the portfolio of services including what the future strategy is for each. This included discussions for the strategies, funding model, need for additional resources, and potential risks for each.

GCACH Portfolio of Services





The future of GCACH's portfolio of services consists of three major initiatives:




Thank you for your engagement with GCACH!

GCACH then presented the HMA Roadmap Recommendations across four functions of GCACH, covering major short-term activities that would happen within each function.

HMA Roadmap Recommendations

Operations	Marketing	Finance	Corporate
<ul style="list-style-type: none"> Continued support from the Board of Directors New Executive Leadership Evaluate distribution of incentive funding Invest in resources (staff/technology) to support new programming 	<ul style="list-style-type: none"> Rebrand GCACH Create targeted communication strategy for each service 	<ul style="list-style-type: none"> Build financial structure for each business model (creation, tracking, reporting, management, etc.) Institute cost accounting procedures to evaluate costs by featured service Establish realistic timeline for transition to membership model 	<ul style="list-style-type: none"> Evaluate and Establish Corporate Structure <ul style="list-style-type: none"> Mergers Affiliations LLC 



Carol Moser then presented the timeline for major activities spanning the rest of 2021 through 2027.

Thank you for your engagement with GCACH!

Timeline

- Transition to new Executive leadership and restructure of GCACH
 - Start rebranding
 - Start CIE program
 - Analyze investment strategy of DSRIP and operations funding
 - Finalize project management tracking allocation
 - Evaluate and Establish Corporate Structure
 - New waiver begins
 - Launch New Funding Model
 - Launch VBP contracts with MCOs
 - Launch and Implementation of Portfolio of Services
- 2021**
- Complete CIE governance
 - Complete rebranding process
 - Finalize braided funding model
 - Expand PCMH program to commercial insurers
 - Discussions with MCOs on VBP arrangements
 - Implement cost accounting structure
 - Start EMS Cohort
- 2022**
- 2023**
- 2024 - Cohort 3 final year of PCMH & end of EMS Cohort
 - 2025 Q1 - Last of DSRIP payments for cohort 3
 - 2027 - End of Waiver
- 2024-2027**



GCACH staff recommends the Board of Directors adopt the timeline and recommendations from HMA and proceed with the activities as outlined.

Les Stahlnecker moved to approve the Timeline & Recommendations. Seconded by Dan Ferguson. Motion passed. Kate Mundell representing MCOs abstained from the vote.

No further discussion.

Presentation and recording can be found on www.gcach.org under Board Resources → 2021 Meeting Packets → September 2021 Board Retreat Packet. The Retreat portion of this meeting is covered from minutes 48:00-2:30:00 in the recording.

ADJOURNMENT

Adjournment

Meeting adjourned at 3:32 pm. Minutes taken by Stacey Davis. Find the recording here: https://youtu.be/BhNu3U_UyXg.

Recap of motions:

Thank you for your engagement with GCACH!

- **August 2021 Meeting Minutes. Motion passed.**
- **2020 audit presentation. Motion passed.**
- **August 2021 financial reports. Motion passed.**
- **Timeline & Recommendations. Motion passed.**

Action items include:

- **Budget & Funds Committee to review financials and bring to the Board of Directors a recommendation next Board Meeting.**
- **GCACH to draft and SBAR for the changing the Board of Directors terms of service for review at the October Board Meeting.**

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